

HEALTH AND WELLBEING BOARD

14 March 2023

Title:	Joint Forward Plan
Open Report	For Information
Wards Affected: ALL	Key Decision: No
Report Author: Saem Ahmed Head of Planning and Performance NHS North East London (NEL) Sharon Morrow, Director of Partnership Impact and Delivery, Barking and Dagenham	Contact Details: Sharon.morrow2@nhs.net
Lead Officer: Sharon Morrow, Director of Partnership Impact and Delivery, Barking and Dagenham	
Summary This paper provides an update on the development of the NHS North East London Joint Forward Plan. The paper sets out the relationship between the integrated care strategy and joint forward plan and the key principles that underpin it. The process for the development of the plan is described in three stages with the final plan due to be developed by June 2023.	
Recommendations The Health and Wellbeing Board is recommended to: (i) Note the update and milestones to achieve the final Joint Forward Plan (ii) Receive a further report at the June Health and Wellbeing Board meeting.	
Reasons for report The purpose of the report is to update the Board on the development of the NHS North East London Joint Forward Plan. The JFP should build on and reflect existing JSNAs, Joint Local Health and Wellbeing Strategies and NHS delivery plans. There is a requirement for the NHS to engage with system partners in the development of the plan.	

1. Introduction

- 1.1 The Health & Care Act 2022 requires each Integrated Care Board (ICB) in England, and their partner NHS trusts and foundation trusts, to produce and publish a Joint Forward Plan (JFP). The purpose of the JFP is to describe how the ICB, its partner NHS trusts and foundation trusts intend to meet the physical and mental health needs of their population through arranging and/or providing NHS services addressing the four core purposes of the ICS, the universal NHS commitments and meeting the legal requirements of the guidance.

- 1.2 The JFP is expected to be a delivery plan for the integrated care strategy of the local Integrated Care Partnership (ICP) and relevant joint local health and wellbeing strategies (JLHWSs), whilst addressing universal NHS commitments.
- 1.3 Systems have significant flexibility to determine their JFP's scope as well as how it is developed and structured. ICBs and their partner trusts should review their JFP before the start of each financial year, by updating or confirming that it is being maintained for the next financial year. They may also revise the JFP in-year if they consider this necessary.
- 1.4 The principles underpinning the JFP are as follows:
 - I. The plan should be fully aligned with the ambitions of the wider system partnership
 - II. The plan supports subsidiarity by building on existing local strategies and plans as well as reflecting universal NHS commitments
 - III. The plan is delivery-focused, including specific objectives, trajectories and milestones as appropriate
- 1.5 Close engagement with system partners is essential to the development of the JFP. As JFPs will build on and reflect existing JSNAs, Joint Local Health and Wellbeing Strategies and NHS delivery plans, it is not anticipated that their development will require full formal public consultation, unless a significant reconfiguration or major service change is proposed. Previous local patient and public engagement exercises and subsequent action should inform the JFP.

2. Process for developing the JFP

- 2.1 The ICB is taking the following approach to developing the JFP for 23/24:

Step 1: (by 28 February 2023) provide a description of the major areas of transformation underway across north east London – led by the place partnerships, provider collaboratives, and NHS NEL

Step 2: (by 31 March 2023) review the alignment between the current transformation portfolio and the integrated care strategy and operating plan to identify:

- areas of strategy and plan without supporting transformation programmes;
- areas of the strategy and plan with supporting transformation programmes but without complete forward view in terms of scope or timeframe;
- elements of the transformation portfolio not aligned to delivery of the integrated care strategy or operating plan; and gaps in our transformation portfolio coverage and an approach to prioritisation

Step 3 (by 30 June 2023) based on steps 1 and 2 above, describe the pivot required to fill gaps identified in the transformation portfolio, which includes the redirection of both financial and people resources across place partnerships, provider collaboratives, and NHS NEL.

- 2.2 Transformation leads across have been identified across NEL to complete step 1. In Barking and Dagenham, a small planning group was brought together to bring together the local delivery priorities aligned to the following partnership priorities where there are plans in place:

1. Addressing long term conditions (adults and children) with a focus on early diagnosis and treatment
2. Addressing obesity and smoking
3. Enabling the best start in life
4. Ageing well/proactive care
5. Estates

2.3 The draft plans are being discussed through the Place Based Partnership Boards. It is expected that resident and patient engagement in the draft plan will be conducted in May 2023 and the final plan will be brought back to the B&D Health and Wellbeing Board in June.

3.0 Risks and mitigations

- 3.1 The planning timelines are short and there is a risk that there will be some gaps in the JFP. Plans will be kept under review and updated annually and it is expected that they will be responsive to changing needs.
- 3.2 There is a risk that the delivery plans are insufficiently developed to realise the opportunities through partnership working. Oversight of the further development and delivery of the local plans will be overseen by the B&D Partnership Board.
- 3.3 There is a risk that the resources are insufficient to deliver the ambition of the JFP. The partnership will work to optimise its collective resource around delivery of the JFP. Additional NHS investment will be in accordance with NHS NEL financial strategy.

4.0 Impact on Finance and Performance Quality

- 4.1 Each programme plan will set out the benefits that residents will experience by April 2024 and 2029 and how the transformation programme will reduce inequalities between residents and communities. Programme funding will also be set out in the plan.

5.0 Attachments

- 7.1 **Attachment 1** – Introduction to Joint Forward Plan (January 2023)